

North Central Health Care Facilities
 1100 Lakeview Drive
 Wausau, WI 54401
 (715) 848-4600

Type: Psych
 Control: County
 Fiscal Year: 01/01/01 to 12/31/01

County: Marathon
 Analysis Area: North Central (6)
 Volume Group: 3

Selected Utilization Statistics	FY 2001	All Psychiatric Hospitals		FY 2001 vs. 2000	
		Value	Ratio	FY 2000	Ratio
Occupancy Rate (%)					
Psychiatric	35.0%	61.4%	0.57	35.9%	0.98
Alcoholism/chemical dependency	-	43.7%	-	-	-
Total hospital	35.0%	60.7%	0.58	35.9%	0.98
Average Census (Patients)					
Psychiatric	35.0	68.5	0.51	35.9	0.98
Alcoholism/chemical dependency	-	43.7	-	-	0.98
Total hospital	13.3	36.0	0.37	13.6	0.99
Average Length of Stay (Days)					
Psychiatric	4.8	13.2	0.36	5.1	0.95
Alcoholism/chemical dependency	-	5.6	-	-	-
Total hospital	4.8	6.5	0.74	5.1	0.95
Outpatient Visits					
Non-emergency visits	142,400	25,959	5.49	135,293	1.05
Emergency visits	143	1,807	0.08	143	1.00
Full-time Equivalents (FTEs)					
Administrators	0.5	4.1	0.12	0.5	1.00
Nurses, licensed	24.5	35.9	0.68	25.5	0.96
Psychologists	12.0	3.4	3.57	12.0	1.00
Social workers	20.0	15.0	1.33	20.0	1.00
All other personnel	216.2	116.2	1.86	208.5	1.04
Total FTEs	277.2	193.0	1.44	271.3	1.02
FTEs per 100 Patient Census (Adjusted)					
Administrators	1.0	5.3	0.19	0.9	1.14
Nurses, licensed	49.4	46.8	1.06	45.0	1.10
Psychologists	24.2	4.4	5.52	21.2	1.14
Social workers	40.3	19.6	2.06	35.3	1.14
All other personnel	435.8	151.6	2.87	367.7	1.19
Total FTEs	558.8	252.0	2.22	478.5	1.17

Total Hospital:

Beds set up and staffed 38
 Discharges 1,009
 Inpatient days 4,858

Contract with:

Health maintenance
 organization (HMO) Yes
 Preferred Provider
 organization (PPO) Yes

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/01	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	-	-	-
Orthopedic	5	0	0	0	-	-	-
Rehab. and physical medicine	5	0	0	0	-	-	-
Hospice	5	0	0	0	-	-	-
Acute long term care	5	0	0	0	-	-	-
Other acute	5	0	0	0	-	-	-
Pediatric, acute	5	0	0	0	-	-	-
Obstetrics	5	0	0	0	-	-	-
Psychiatric	1	38	1,009	4,858	35.0%	13.3	4.8
Alcoholism/chemical dependency	2	0	0	0	-	-	-
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	-	-	-
Cardiac intensive care	5	0	0	0	-	-	-
Pediatric intensive care	5	0	0	0	-	-	-
Burn care	5	0	0	0	-	-	-
Mixed intensive care	5	0	0	0	-	-	-
Step-down (special care)	5	0	0	0	-	-	-
Neonatal intensive/intermediate care	5	0	0	0	-	-	-
Other intensive care	5	0	0	0	-	-	-
Subacute care	5	0	0	0	-	-	-
Other inpatient	5	0	0	0	-	-	-

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	0	1	0.5	Radiological services personnel	0	2	0.7
Physicians and dentists	4	0	4.0	Occupational therapists	0	4	2.9
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	7	3.1
Registered nurses	12	12	19.2	Physical therapists	0	2	0.4
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	2	0.6
Licensed practical nurses	3	3	5.3	Recreational therapists	0	2	1.1
Ancillary nursing personnel	30	10	36.0	Psychologists	12	0	12.0
Physician assistants	0	1	0.3	Social workers	20	0	20.0
Nurse Practitioners	0	0	0.0	All other health professionals	69	19	75.8
Medical records personnel	1	1	1.5	All other personnel	15	155	90.5
Pharmacy personnel	0	4	2.1	-----			
Clinical laboratory personnel	0	3	1.4	TOTAL	166	228	277.2

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<u>Income Statement</u>		<u>Assets</u>		<u>Liabilities and Fund Balances</u>	
Gross patient revenue	\$12,582,463	Cash and cash equivalents	\$1,962,091	Current liabilities	\$6,070,079
Less deductions	4,632,805	Net Patient receivables	1,164,220	Long-term debt	0
Net patient revenue	7,949,658	Other receivables	8,371,109	Other liabilities	195,691
Plus other revenue	23,673,522	Land, bldgs and equip: Net	7,945,862	Subtotal	6,265,770
Total revenue	31,623,180	Other assets	5,429,006		
Less expenses	31,166,944			Unrestricted fund balance	18,606,518
Nonoperating gains/losses	379,818	Total Assets	\$24,872,288	Total Liabilities & fund balance	\$24,872,288
Net Income	\$836,054			Restricted fund balances	\$0

<u>Selected Financial Statistics</u>		<u>All Psychiatric Hospitals</u>		<u>FY 2001 vs. 2000</u>	
	<u>FY 2001</u>	<u>Value</u>	<u>Ratio</u>	<u>FY 2000</u>	<u>Ratio</u>
Gross Rev as % Total Gross Patient Revenue					
Medicare [\$1,771,220]	14.1%	14.4%	0.97	10.3%	1.37
Medical Assistance [\$4,457,925]	35.4%	14.8%	2.39	38.3%	0.92
Commercial [\$1,701,853]	13.5%	32.9%	0.41	12.3%	1.10
All other [\$4,651,465]	37.0%	37.9%	0.98	39.1%	0.95
Deductions as % of Total Gross Patient Revenue					
Medicare [\$243,275]	1.9%	6.9%	0.28	2.9%	0.66
Medical Assistance [\$1,210,451]	9.6%	5.7%	1.69	8.7%	1.10
Commercial [\$198,392]	1.6%	11.4%	0.14	1.5%	1.02
Charity care [\$2,728,158]	21.7%	6.4%	3.36	25.1%	0.86
All other [\$252,529]	2.0%	1.5%	1.35	2.9%	0.68
Total deductions [\$4,632,805]	36.8%	31.9%	1.15	41.3%	0.89
Other Revenue and Net Gains or Losses					
Other revenue as % of total revenue	74.9%	25.9%	2.89	76.3%	0.98
Net gains/losses as % of net income	45.4%	61.4%	0.74	24.6%	1.85
Expenses as % of Total Expenses					
Salary/fringe benefit[\$18,018,228]	57.8%	50.3%	1.15	58.4%	0.99
Supplies and services[\$11,399,536]	36.6%	44.8%	0.82	37.1%	0.99
Capital component [\$1,480,948]	4.8%	3.2%	1.49	4.5%	1.06
Bad debt [\$268,232]	0.9%	1.7%	0.50	-0.0%	#
Fiscal Statistics					
Operating margin	1.4%	0.3%	5.42	4.5%	0.32
Total hospital profit margin	2.6%	0.7%	3.81	5.9%	0.44
Return on equity	4.5%	4.6%	0.98	10.8%	0.42
Current ratio	2.8	2.3	1.21	2.6	1.07
Days in net patient accounts receivable	53.5	44.7	1.20	57.8	0.92
Average payment period	73.7	28.3	2.61	74.8	0.99
Equity financing	74.8%	43.5%	1.72	74.1%	1.01
Long-term debt to equity ratio	0.0	0.8	0.00	0.0	-
Times interest earned	-	1.9	-	-	-
Total asset turnover	1.3	2.9	0.44	1.3	0.96
Average age of plant: years	9.7	6.7	1.46	10.3	0.95
Increase (decrease) total net patient rev	11.4%	16.3%	0.70	1.1%	10.24
Output gross rev (% of total gross pt. rev)	73.2%	48.8%	1.50	75.9%	0.96
Net Revenue Statistics					
Inpatient net revenue per discharge	\$2,543	\$3,262	0.78	\$2,000	1.27
Inpatient net revenue per day	\$528	\$505	1.05	\$395	1.34
Outpatient net rev per visit	\$38	\$295	0.13	\$39	0.98